



County of Los Angeles  
**CHIEF ADMINISTRATIVE OFFICE**

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Chief Administrative Officer

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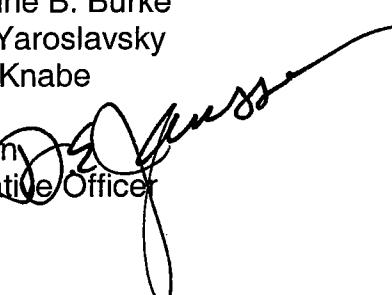
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Fifth District

July 11, 2006

To: Mayor Michael D. Antonovich  
Supervisor Gloria Molina  
Supervisor Yvonne B. Burke  
Supervisor Zev Yaroslavsky  
Supervisor Don Knabe

From: David E. Janssen  
Chief Administrative Officer



**JAIL FACILITIES PLAN**

This is to provide a report on the initial development of the Jail Facilities Plan that was requested by your Board on February 14, 2006. The Jail Facilities Plan focuses on addressing three programmatic priorities:

- Inmate safety
- Jail Overcrowding
- Percentage Release Program

As requested by your Board, this report identifies distinct scenarios for addressing the aforementioned issues. The programmatic impacts, costs, and funding options are reviewed as part of each scenario. Based on these factors, it is evident that a single capital solution is not feasible due to the high operating costs. Further, the fluctuations in, and diversity of, the inmate population require that increased jail capacity be coordinated with expanded operational options, such as electronic monitoring, to increase inmate safety and reduce overcrowding.

As part of the discussion of each scenario, this report also addresses the feasibility of utilizing voter-approved general obligation bonds as a financing mechanism for the proposed improvements.

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## **Background**

On March 16, 2006, my office issued a report that identified the lack of sufficient high security beds as the primary constraint on the Sheriff's ability to properly align the security levels of inmates and jail cells and effectively manage an inmate's safety. At that time, only 2,875 high security beds were available for 5,380 high security inmates. As a result, the Sheriff was required to house high security inmates in medium security cells and dorms, leading to increased tension and violence. To address this situation, we recommended the:

- addition of 1,000 high security beds for male inmates through the transfer of female inmates from Century Regional Detention Facility (CRDF) to a refurbished Sybil Brand Institute (SBI);
- refurbishment of Men's Central Jail (MCJ) and conversion of medium security beds to high security beds; and
- construction of new high security beds at Pitchess Detention Center (PDC).

Subsequent to our report, it was determined that 1,460 high security beds were available at CRDF and that the refurbishment of MCJ would cost an estimated \$678.7 million. At this cost level, the refurbishment of MCJ should be viewed as a priority that is distinct from the addition of high security beds. The refurbishment of MCJ does, however, place greater importance on the recommitting of CRDF to male inmates.

## **Jail Overcrowding**

In addition to the continuing need to increase high security beds, general overcrowding of female and male inmates has developed into a highly visible issue. Your Board has appropriated \$68.8 million over the past two years to fund additional custody staff and reopen 4,474 inmate beds. To date, the Sheriff has hired sufficient staff to reopen nearly 1,800 beds. The jail system remains at capacity saturated, however, with 18,961 beds available to house 18,987 male and female inmates.

In order to provide some level of relief, the Sheriff is reopening an additional 1,200 beds at Twin Towers and PDC to reduce the inmate population at MCJ from 5,758 to 4,558 by the end of September, 2006. Increasing capacity within the jail system, however, is extremely costly to build and to operate. Given the high costs and the changing characteristics of the inmate population, it is crucial that the Sheriff complement any expansion in jail capacity with an expanded use of alternatives to incarceration. Such alternatives include work furlough programs, weekend incarceration, and electronic

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monitoring. These programs are currently underway in limited circumstances. The Sheriff is reviewing methods of expanding their implementation to approximately 2,000 inmates and will report back to your Board in the next two to three weeks with recommendations.

### **Percentage Release Program**

The percentage release program was authorized by the U.S. District Court in 1998 as a means for the County to reduce inmate populations in order to comply with a federal order. The current program was implemented in 2003. Since that time, the percentage of jail sentences served by inmates has decreased from seventy percent to ten percent.

The percentage of sentences served is a direct function of the number of beds available to house inmates. As previously discussed, increasing jail capacity must be accompanied by the use of alternative methods of incarceration in order to control costs and match the fluctuations in inmate populations. Accordingly, reductions in the percentage release program are dependent upon factors similar to those impacting general overcrowding.

### **General Obligation Bonds**

The issuance of general obligation bonds for purposes of constructing and/or refurbishing the County's jail facilities is an option that is available for consideration by your Board.

Upon approval by two-thirds of the electorate, counties may issue general obligation bonds that are repaid by an increase in the property tax rate. Proceeds from bonds issued under this authority can only be for the acquisition and improvement of real property.

To pursue voter approval of a general obligation bond issue, your Board is required under the Government Code to adopt a resolution calling for a bond election and specifying the purposes of the proposed debt issue and the amount of bonds to be issued. If the bond measure is approved by two-thirds of the electorate, your Board must adopt a second resolution that specifies the terms under which the authorized bonds will be issued.

In order to place a general obligation bond measure on the November 2006 ballot, the Election Code requires that your Board adopt the initial resolution calling for a bond election no later than August 11, 2006. The purposes under discussion in the Jail Facilities Plan clearly qualify for financing through general obligation bonds.

The scenarios presented as part of the initial development of the Jail Facilities Plan assume that general obligation bonds are a reasonable and feasible financing approach for construction costs in excess of \$100.0 million. Based on this assumption, costs below this threshold should be funded on a cash basis or financed through the issuance of County certificates of participation (COPs).

### **Jail Facilities Plan Scenarios**

The following scenarios for the Jail Facilities Plan have been developed as baseline options for addressing inmate safety, overcrowding, and the percentage release program. As previously discussed, success in addressing these issues may be measured in the number and type of inmate beds that each scenario adds or costs. The number of beds available on June 30, 2006 for male and female inmates and their security classification (high or medium security) serve as baselines to determine each scenario's performance.

The programmatic goals must also be balanced by the fiscal impact of each scenario on the County's ongoing fiscal position. Each scenario assumes full use of the \$168.8 million currently held in designation for jail construction. One-time costs exceeding this amount will be funded through general obligation bonds, COPs, or cash. Ongoing operating costs must be funded with ongoing cash resources.

The following narrative briefly describes each scenario in terms of its purpose, ability to address the priority programmatic goals, and costs. The attached tables provide additional detail on the impact to the number of inmate beds, construction and operating costs, and financing structures. It should be noted that the Sheriff is refining the operating costs connected with each scenario, and report back, with my office, to your Board with any revisions to the operating cost projections.

#### ***Scenario I***

This scenario reflects the addition of high security beds for male inmates as described in our March 16, 2006 memorandum, through the:

- transfer of female inmates to a refurbished SBI and the recommitment of CRDF to male inmates;
- conversion of medium security beds at Men's Central Jail to high security beds; and

- construction of a new high security module at PDC.

Inmate safety is the primary focus of this scenario, adding 2,045 high security beds for male inmates and an aggregate increase of 2,512 overall beds for male and female inmates. The conversion to high security beds at Men's Central Jail, however, will result in the loss of 319 medium security beds and a net reduction of 257 medium security beds for male inmates throughout the system. As such, this scenario fails to reduce overcrowding in the jail system or impact the percentage release program.

Construction and refurbishment activities under this scenario are expected to be completed in 2009-10 at a cost estimated at \$1.0 billion. Financing would require use of the current \$168.8 million designation and a general obligation bond issue of \$848.8 million. An annual assessment of \$7.41 per \$100,000 in assessed valuation, or \$42.17 on the median priced home in the County (\$569,000), would be necessary to fund the annual debt service on the bonds.

In terms of cost to the County, annual operating costs are estimated at \$126.1 million, including staffing costs for 1,137 positions. These ongoing costs represent a 15.7 percent increase from 2006-07 levels.

The high one-time and ongoing costs of this scenario, combined with the failure of the scenario to alleviate general overcrowding or reduce the use of the percentage release program, make this scenario infeasible.

### ***Scenario II***

This scenario reflects the Sheriff's priorities of addressing inmate safety and reducing overcrowding and use of the percentage release program. It also reflects the Sheriff's commitment to providing a more humane environment for female inmates.

Under this scenario, SBI would be refurbished and reopened to house 1,000 female inmates, well below its previous operating level. An additional 1,024 female beds and a new mental health unit for female inmates would be constructed at PDC, resulting in an overall gain of 1,188 female beds. The additional beds will significantly reduce overcrowding among female inmates.

Medium security and high security beds for male inmates would also increase by 2,728 beds and 1,586 beds, respectively, through the recommitment of CRDF to male inmates and construction of 768 new high security beds at PDC. Overall, the number of beds available throughout the jail system would increase to 24,463 which would increase the percentage of sentences served to between 70 and 80 percent.

Construction and refurbishment will be completed in 2009-10 and are estimated to cost \$770.4 million. The scenario would require the current designation of \$168.8 million and a general obligation bond issue of \$601.6 million to fund the necessary improvements. An annual assessment of \$29.89 per median priced home would be required to fund the annual debt service requirements of the general obligation bond. Annual operating costs are estimated at \$244.9 million, including 1,975 budgeted positions.

While this scenario does address each of identified priorities, its high cost makes it infeasible.

### ***Scenario III***

This scenario provides a balanced approach to increasing high security beds and reducing overcrowding and use of the percentage release program. The scenario entails the transfer of 1,000 female inmates from CRDF to a refurbished SBI and 1,024 to new barracks at PDC, including 512 female inmates which would be transferred to a new mental health module at PDC.

These transfers will permit CRDF to be recommitted to male inmates and increase the number of high security beds by 1,460. An additional 384 high security beds and 1,024 medium security beds would be provided for male inmates under this scenario, through new construction at PDC. Overall, the scenario expands the capacity of the jail system by 3,366 beds to a total of 22,327.

Construction and refurbishment activities will be completed in 2009-10 and are estimated to cost \$557.2 million. The current designation of \$168.8 million and a general obligation bond issue of \$388.4 million would be required to fund construction. An annual assessment of \$19.30 per median priced home would be required to fund annual debt service costs of the bonds. Annual operating costs are estimated at \$123.1 million, including an increase of 996 in budgeted positions.

This scenario is the most feasible option in terms of a general obligation bond. It addresses the issue of inmate safety and reduces overcrowding. In addition, it is estimated that when combined with the alternative methods of incarceration that are currently under development, the additional high and medium security beds could also increase the percentage of sentences served to between 70 and 80 percent.

#### ***Scenario IV***

Scenario IV reflects housing 2,560 female inmates in new barracks at PDC rather than CRDF or SBI. It also entails the construction of new medium security modules for 2,048 male inmates at PDC. Under this scenario, overall jail capacity is increased by 5,542 beds to 24,503 beds.

Construction activities will be completed in 2009-10 and are estimated to cost \$618.4 million. The current designation of \$168.8 million and a general obligation bond issue of \$449.6 million would be required to fund construction. An annual assessment of \$22.34 per median priced home would be necessary to fund the debt service on the bonds. Annual operating costs are estimated at \$257.2 million, including an increase of 1,991 in budgeted positions.

While this scenario addresses the need for high and medium security beds and when combined with alternative methods of incarceration, could eliminate the need for the percentage release program, its high construction and ongoing operating costs make it infeasible.

#### ***Scenario V***

This scenario assumes that female inmates will remain at CRDF and that SBI remains closed. Such an assumption would require the construction of a new 384 bed high security pod at PDC to somewhat address the issue of inmate safety. Further, a 512 bed mental health module would be recommended to relieve overcrowding at CRDF. Overall, this scenario adds 830 beds, increasing the jail capacity to 19,791 beds.

Construction activities will be completed in 2009-10 and are estimated to cost \$229.6 million. The current designation will provide \$168.8 million towards construction. Given the strength of the County's current fiscal condition, we would recommend that the remaining \$60.8 million in costs be funded on a cash basis or financed with County issued certificates of participation (COPs). Annual debt service on County COPs is estimated at \$3.9 million and ongoing operating costs are estimated at \$55.9 million.

While this scenario is by far the least expensive in terms of one-time and ongoing costs, it fails to significantly increase the number of high security beds and does not address overcrowding or the continued use of the percentage release program. Expanded use of electronic monitoring or other alternative methods of incarceration will be required to effectively address the latter areas.

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### ***Scenario VI***

This scenario is focused on increasing the number of high security beds through the recommitment of CRDF to male inmates. Under this scenario, 1,000 females would be transferred to a refurbished SBI. The refurbishment of SBI would also include the renovation of 500 beds of the 1,000 beds to accommodate female mental health inmates. An additional 1,024 female inmates would be transferred from CRDF to new barracks at PDC.

Construction activities will be completed in 2009-10 and are estimated to cost \$252.2 million. The current designation will provide \$168.8 million towards construction. As in Scenario V, it is recommended that the remaining \$83.4 million in construction costs be funded with cash or financed with County issued COPs. Annual debt service on the County COPs is estimated at \$5.4 million and ongoing operating costs are estimated at \$82.6 million.

This scenario addresses the issue of inmate safety by increasing the number of high security beds for male inmates. It also alleviates the overcrowding of female inmates, but does not address overcrowding of male inmates. It also fails to reduce use of the percentage release program. Expanded use of electronic monitoring or other alternative methods of incarceration will be required to effectively address the latter areas.

The scenario does provide, however, a cost effective alternative to addressing immediate inmate safety issues if a general obligation bond is not pursued by your Board.

DEJ:SRH  
JSE:DJT

### **Attachments**

c:      Executive Officer, Board of Supervisors  
          County Counsel

**PROJECT FUNDING STRUCTURES AND ANNUAL DEBT SERVICE COSTS**

| Scenario | Construction Project Funding Options |                     |                     |                      | G.O. Bond Cost<br>to Homeowner | Annual Cost to County        |                               |                             |
|----------|--------------------------------------|---------------------|---------------------|----------------------|--------------------------------|------------------------------|-------------------------------|-----------------------------|
|          | Project Cost                         | County Cash Funding | G.O. Bond Financing | County COP Financing | Cost to Med. Priced Home       | Ann. Dbt. Svc. on County COP | Ann. Operating Cost to County | Total Annual Cost to County |
| I        | 1,017,552,000                        | 168,800,000         | 848,752,000         | 0                    | 42.17                          | 0                            | 126,108,000                   | 126,108,000                 |
| II       | 770,384,000                          | 168,800,000         | 601,584,000         | 0                    | 29.89                          | 0                            | 244,853,000                   | 244,853,000                 |
| III      | 557,158,000                          | 168,800,000         | 388,358,000         | 0                    | 19.30                          | 0                            | 123,068,000                   | 123,068,000                 |
| IV       | 618,389,000                          | 168,800,000         | 449,589,000         | 0                    | 22.34                          | 0                            | 257,196,000                   | 257,196,000                 |
| V        | 229,607,000                          | 168,800,000         | 0                   | 60,807,000           | 0.00                           | 3,929,502                    | 55,893,500                    | 59,823,002                  |
| VI       | 252,213,000                          | 168,800,000         | 0                   | 83,413,000           | 0.00                           | 5,390,359                    | 82,557,500                    | 87,947,859                  |

**CURRENT AND PROPOSED NUMBER OF AVAILABLE BEDS**

| Scenario | Male Inmates       |          |                      |                      |          |                      |                   |          |                      |
|----------|--------------------|----------|----------------------|----------------------|----------|----------------------|-------------------|----------|----------------------|
|          | High Security Beds |          |                      | Medium Security Beds |          |                      | Total Beds        |          |                      |
|          | As of<br>06/30/06  | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06    | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06 | Proposed | Avail. in<br>2009-10 |
| I        | 3,540              | 2,045    | 5,585                | 13,833               | (257)    | 13,576               | 17,373            | 1,788    | 19,161               |
| II       | 3,540              | 2,728    | 6,268                | 13,833               | 1,586    | 15,419               | 17,373            | 4,314    | 21,687               |
| III      | 3,540              | 1,844    | 5,384                | 13,833               | 1,086    | 14,919               | 17,373            | 2,930    | 20,303               |
| IV       | 3,540              | 1,960    | 5,500                | 13,833               | 2,610    | 16,443               | 17,373            | 4,570    | 21,943               |
| V        | 3,540              | 384      | 3,924                | 13,833               | (66)     | 13,767               | 17,373            | 318      | 17,691               |
| VI       | 3,540              | 1,460    | 5,000                | 13,833               | 62       | 13,895               | 17,373            | 1,522    | 18,895               |

| Scenario | Female Inmates     |          |                      |                      |          |                      |                   |          |                      |
|----------|--------------------|----------|----------------------|----------------------|----------|----------------------|-------------------|----------|----------------------|
|          | High Security Beds |          |                      | Medium Security Beds |          |                      | Total Beds        |          |                      |
|          | As of<br>06/30/06  | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06    | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06 | Proposed | Avail. in<br>2009-10 |
| I        | 1,460              | (1,190)  | 270                  | 128                  | 1,914    | 2,042                | 1,588             | 724      | 2,312                |
| II       | 1,460              | (1,190)  | 270                  | 128                  | 2,378    | 2,506                | 1,588             | 1,188    | 2,776                |
| III      | 1,460              | (1,190)  | 270                  | 128                  | 1,626    | 1,754                | 1,588             | 436      | 2,024                |
| IV       | 1,460              | (1,190)  | 270                  | 128                  | 2,162    | 2,290                | 1,588             | 972      | 2,560                |
| V        | 1,460              | 0        | 1,460                | 128                  | 512      | 640                  | 1,588             | 512      | 2,100                |
| VI       | 1,460              | (1,190)  | 270                  | 128                  | 1,626    | 1,754                | 1,588             | 436      | 2,024                |

| Scenario | Total Beds in Jail System |          |                      |                      |          |                      |                   |          |                      |
|----------|---------------------------|----------|----------------------|----------------------|----------|----------------------|-------------------|----------|----------------------|
|          | High Security Beds        |          |                      | Medium Security Beds |          |                      | Total Beds        |          |                      |
|          | As of<br>06/30/06         | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06    | Proposed | Avail. in<br>2009-10 | As of<br>06/30/06 | Proposed | Avail. in<br>2009-10 |
| I        | 5,000                     | 855      | 5,855                | 13,961               | 1,657    | 15,618               | 18,961            | 2,512    | 21,473               |
| II       | 5,000                     | 1,538    | 6,538                | 13,961               | 3,964    | 17,925               | 18,961            | 5,502    | 24,463               |
| III      | 5,000                     | 654      | 5,654                | 13,961               | 2,712    | 16,673               | 18,961            | 3,366    | 22,327               |
| IV       | 5,000                     | 770      | 5,770                | 13,961               | 4,772    | 18,733               | 18,961            | 5,542    | 24,503               |
| V        | 5,000                     | 384      | 5,384                | 13,961               | 446      | 14,407               | 18,961            | 830      | 19,791               |
| VI       | 5,000                     | 270      | 5,270                | 13,961               | 1,688    | 15,649               | 18,961            | 1,958    | 20,919               |

**JAIL CUSTODY PLAN**  
**OPERATING COST SUMMARY BY SCENARIO**

| Scenario | Description   | Estimated Annual Operating Cost  | Sworn  | Civilian  | Medical & Mental Health                                    | Food Service                       | Total No. of Positions                                       |
|----------|---|--|--|---|--|------------------------------------|--|
| I        | Sybil Brand Institute<br>Pitchess Detention Center<br>Pitchess Detention Center   | Refurbish & Reopen 1,800 Beds + 512 Mental Health Beds<br>New High Security Pod<br>New Co-generation Plan  | 116,815,000<br>8,793,000<br>500,000  | 446<br>39   | 429<br>10  | 174<br>11                          | 28<br>-  |
|          | <b>Total</b>  | <b>126,108,000</b>   | <b>485</b>   | <b>439</b>  | <b>185</b>   | <b>28</b>                          | <b>1,137</b>   |
| II       | Sybil Brand Institute<br>Pitchess Detention Center<br>Pitchess Detention Center | Refurbish & Reopen 1,000 Beds<br>Refurb 4 Existing Barracks for Female ACHIEVE Program<br>New Female Mental Health Module & Support Facility<br>New Female Barracks w 1,024 Beds<br>Refurb South Facility for Male Mental Health Inmates<br>Additional Transportation Costs for Male & Female Inmates<br>New High Security Pod<br>New Medium Security Modular Campus for Male Inmates<br>New Medium Security Modular Campus for Male Inmates<br>New Co-generation Plan | 39,931,000<br>3,984,000<br>42,204,000<br>37,730,000<br>56,011,000<br>8,793,000<br>8,793,000<br>36,114,000<br>500,000 | 218<br>19<br>172<br>135<br>284<br>31<br>39<br>39<br>121 | 170<br>3<br>114<br>64<br>146<br>63<br>10<br>10<br>72<br>41 | 2<br>1<br>79<br>45<br>35<br>5<br>- | 388<br>24<br>366<br>279<br>498<br>31<br>60<br>60<br>269<br>- |
|          | <b>Total</b>  | <b>244,853,000</b>   | <b>1,058</b>   | <b>589</b>  | <b>250</b>   | <b>78</b>                          | <b>1,975</b>   |
| III      | Sybil Brand Institute<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center   | Refurbish & Reopen 1,000 Beds<br>New Female Barracks w 1,024 Beds<br>New High Security Pod<br>New Medium Security Modular Campus for Male Inmates<br>New Co-generation Plan  | 39,931,000<br>37,730,000<br>8,793,000<br>36,114,000<br>500,000   | 218<br>135<br>39<br>121                                 | 170<br>64<br>10<br>72<br>41                                | 35<br>-                            | 388<br>279<br>60<br>269                                      |
|          | <b>Total</b>  | <b>123,068,000</b>   | <b>513</b>   | <b>316</b>  | <b>97</b>  | <b>70</b>                          | <b>996</b>   |
| IV       | Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center   | New Female Mental Health Module & Support Facility<br>New Female Barracks w 1,024 Beds<br>New Female Barracks w 1,024 Beds<br>Refurb South Facility for Male Mental Health Inmates<br>Additional Transportation Costs for Male & Female Inmates<br>New Medium Security Modular Campus for Male Inmates<br>New Medium Security Modular Campus for Male Inmates<br>New Co-generation Plan  | 42,204,000<br>37,730,000<br>37,730,000<br>58,011,000<br>8,793,000<br>36,114,000<br>36,114,000<br>500,000             | 172<br>135<br>135<br>284<br>31<br>121<br>121<br>500,000 | 114<br>64<br>64<br>146<br>31<br>72<br>41<br>-              | 1<br>45<br>45<br>63<br>-           | 366<br>279<br>279<br>498<br>31<br>269<br>269<br>-            |
|          | <b>Total</b>  | <b>257,196,000</b>   | <b>999</b>   | <b>532</b>  | <b>314</b>   | <b>146</b>                         | <b>1,991</b>   |
| V        | Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center  | New High Security Pod<br>New Female Mental Health Module & Support Facility<br>Additional Transportation Costs for Female Inmates<br>New Co-generation Plan  | 8,793,000<br>42,204,000<br>4,396,500<br>500,000  | 39<br>172<br>16   | 10<br>114<br>-   | 60<br>1<br>366<br>16               | 388<br>279<br>16   |
|          | <b>Total</b>  | <b>55,893,500</b>  | <b>227</b>   | <b>124</b>  | <b>90</b>  | <b>1</b>                           | <b>442</b>   |
| VI       | Sybil Brand Institute<br>Pitchess Detention Center<br>Pitchess Detention Center<br>Pitchess Detention Center  | Refurbish & Reopen 1,000 Beds<br>New Female Barracks w 1,024 Beds<br>Additional Transportation Costs for Female Inmates<br>New Co-generation Plan  | 39,931,000<br>37,730,000<br>4,396,500<br>500,000   | 218<br>135<br>16  | 170<br>64<br>-   | 35<br>35<br>16                     | 388<br>279<br>16   |
|          | <b>Total</b>  | <b>82,557,500</b>  | <b>369</b>   | <b>234</b>  | <b>45</b>  | <b>35</b>                          | <b>683</b>   |

**JAIL FACILITIES PLAN**  
**CONSTRUCTION COST SUMMARY BY SCENARIO**

| Scenario   | Location  | Facility to be Built or Refurbished |                            |                              |                    | Design Fees       | Soft Costs         | Contingency       | Furnishings Fixtures & Equipment | Total Project Cost   |
|------------|---|-------------------------------------|----------------------------|------------------------------|--------------------|-------------------|--------------------|-------------------|----------------------------------|----------------------|
|            |   | Construction Cost Est.              | Escalation @ 8% for 4 Yrs. | Total Construction Cost Est. |                    |                   |                    |                   |                                  |                      |
| <b>I</b>   | Sybil Brand Institute                                   | 83,960,291                          | 30,271,397                 | 114,231,688                  | 12,005,766         | 20,555,010        | 22,007,536         | 0                 | 168,800,000                      | 168,800,000          |
|            | Men's Central Jail                                      | 289,270,000                         | 459,040,000                | 728,310,000                  | 55,084,800         | 51,412,480        | 113,107,456        | 0                 | 678,644,736                      | 678,644,736          |
|            | Pitchess Detention Center                               | 83,580,000                          | 30,130,000                 | 113,710,000                  | 12,508,100         | 12,622,810        | 13,883,991         | 5,000,000         | 157,723,901                      | 157,723,901          |
|            | Pitchess Detention Center                               | 7,600,000                           | 1,620,000                  | 9,220,000                    | 1,014,200          | 1,023,420         | 1,125,762          | 0                 | 12,383,382                       | 12,383,382           |
|            | <b>Total</b>  | <b>484,410,291</b>                  | <b>231,791,397</b>         | <b>696,201,688</b>           | <b>80,612,866</b>  | <b>85,612,720</b> | <b>150,124,745</b> | <b>5,000,000</b>  | <b>1,017,552,019</b>             | <b>1,017,552,019</b> |
| <b>II</b>  | Sybil Brand Institute                                   | 54,254,025                          | 19,560,975                 | 73,815,000                   | 8,119,650          | 13,109,544        | 14,255,806         | 0                 | 109,300,000                      | 109,300,000          |
|            | Pitchess Detention Center                               | 40,416,688                          | 0                          | 40,416,688                   | 3,886,116          | 7,445,466         | 7,751,730          | 0                 | 59,500,000                       | 59,500,000           |
|            | Pitchess Detention Center                               | 1,000,000                           | 0                          | 1,000,000                    | 0                  | 0                 | 0                  | 0                 | 1,000,000                        | 1,000,000            |
|            | Pitchess Detention Center                               | 68,500,000                          | 21,242,000                 | 89,742,000                   | 9,871,620          | 9,961,362         | 10,957,498         | 5,000,000         | 125,532,480                      | 125,532,480          |
|            | Pitchess Detention Center                               | 83,580,000                          | 30,130,000                 | 113,710,000                  | 12,508,100         | 12,621,810        | 13,883,991         | 5,000,000         | 157,723,901                      | 157,723,901          |
| <b>III</b> | Sybil Brand Institute                                   | 56,734,650                          | 20,455,350                 | 77,190,000                   | 8,490,900          | 13,708,944        | 14,908,477         | 0                 | 114,296,321                      | 114,296,321          |
|            | New Female Mental Health Module and Support Facility    | 68,500,000                          | 21,242,000                 | 89,742,000                   | 9,871,620          | 9,961,362         | 10,957,498         | 5,000,000         | 125,532,480                      | 125,532,480          |
|            | Refurbish South Facility for Male Mental Health Inmates | 83,580,000                          | 30,130,000                 | 113,710,000                  | 12,508,100         | 12,621,810        | 13,883,991         | 5,000,000         | 157,723,901                      | 157,723,901          |
|            | New Female Barracks with 1,024 Beds                     | 77,830,000                          | 28,060,000                 | 105,880,000                  | 11,647,900         | 11,753,790        | 12,929,169         | 5,000,000         | 147,220,859                      | 147,220,859          |
|            | New High Security Pod                                   | 7,600,000                           | 1,620,000                  | 9,220,000                    | 1,014,200          | 1,023,420         | 1,125,762          | 0                 | 12,383,382                       | 12,383,382           |
| <b>IV</b>  | Sybil Brand Institute                                   | 294,244,850                         | 101,507,350                | 395,752,000                  | 43,532,720         | 49,069,326        | 53,804,897         | 15,000,000        | 557,158,943                      | 557,158,943          |
|            | Pitchess Detention Center                               | 40,416,688                          | 0                          | 40,416,688                   | 3,886,116          | 7,445,466         | 7,751,730          | 0                 | 59,500,000                       | 59,500,000           |
|            | Pitchess Detention Center                               | 68,500,000                          | 21,242,000                 | 89,742,000                   | 9,871,620          | 9,961,362         | 10,957,498         | 5,000,000         | 125,532,480                      | 125,532,480          |
|            | Pitchess Detention Center                               | 83,580,000                          | 21,242,000                 | 89,742,000                   | 9,871,620          | 9,961,362         | 10,957,498         | 5,000,000         | 125,532,480                      | 125,532,480          |
|            | Pitchess Detention Center                               | 77,830,000                          | 28,060,000                 | 105,880,000                  | 11,647,900         | 11,753,790        | 12,929,169         | 5,000,000         | 147,220,859                      | 147,220,859          |
| <b>V</b>   | Sybil Brand Institute                                   | 131,598,688                         | 31,750,000                 | 163,346,688                  | 47,939,356         | 51,899,190        | 56,650,826         | 20,000,000        | 618,390,060                      | 618,390,060          |
|            | Pitchess Detention Center                               | 83,580,000                          | 30,130,000                 | 113,710,000                  | 12,508,100         | 12,621,810        | 13,883,991         | 5,000,000         | 157,723,901                      | 157,723,901          |
|            | New High Security Pod                                   | 40,416,688                          | 0                          | 40,416,688                   | 3,886,116          | 7,445,466         | 7,751,730          | 0                 | 59,500,000                       | 59,500,000           |
|            | New Female Mental Health Module and Support Facility    | 7,600,000                           | 1,620,000                  | 9,220,000                    | 1,014,200          | 1,023,420         | 1,125,762          | 0                 | 12,383,382                       | 12,383,382           |
|            | New Cogeneration Plant                                  | <b>Total</b>                        | <b>132,834,688</b>         | <b>43,317,350</b>            | <b>176,152,000</b> | <b>19,376,720</b> | <b>24,683,726</b>  | <b>26,391,737</b> | <b>5,000,000</b>                 | <b>252,214,183</b>   |
| <b>VI</b>  | Sybil Brand Institute                                   | 56,734,650                          | 20,455,350                 | 77,190,000                   | 8,490,900          | 13,708,944        | 14,908,477         | 0                 | 114,298,321                      | 114,298,321          |
|            | Refurbish South Facility for Male Mental Health Inmates | 68,500,000                          | 21,242,000                 | 89,742,000                   | 9,871,620          | 9,961,362         | 10,957,498         | 5,000,000         | 125,532,480                      | 125,532,480          |
|            | New Female Barracks with 1,024 Beds                     | 7,600,000                           | 1,620,000                  | 9,220,000                    | 1,014,200          | 1,023,420         | 1,125,762          | 0                 | 12,383,382                       | 12,383,382           |
|            | New High Security Modular Campus for Male Inmates       | <b>Total</b>                        | <b>132,834,688</b>         | <b>43,317,350</b>            | <b>176,152,000</b> | <b>19,376,720</b> | <b>24,683,726</b>  | <b>26,391,737</b> | <b>5,000,000</b>                 | <b>252,214,183</b>   |

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**JAIL CUSTODY PLAN**  
**SUMMARY OF AVAILABLE OPTIONS AND POTENTIAL SCENARIOS**

| CURRENT CAPACITY AND AVAILABLE OPTIONS  |                                     |       |        |        |       |       |         |        |             | County COPs                             |                                   |
|---|-------------------------------------|-------|--------|--------|-------|-------|---------|--------|-------------|---|-----------------------------------|
|   |                                     |       |        |        |       |       |         |        |             |   |                                   |
|   |                                     |       |        |        |       |       |         |        |             | Voter-Approved General Obligation Bonds | Annual Debt Service               |
|   |                                     |       |        |        |       |       |         |        |             | Assessment Per \$10,000 Asses. Value    | Assessment for Median Priced Home |
|   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>SCENARIO I</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 1. <i>Reflects the Addition of High Security Beds as Proposed in CAO's March 16, 2006 Jail Memorandum</i> |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 2. <i>Scenario Priorities:</i>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Addresses Inmate Security by Increasing High Security Beds</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Does Not Address Overcrowding of Male and Female Inmates</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Does Not Address Percentage Release</b>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reflects Inmate Transfer from Men's Central Jail to Twin Towers/Pitchess Detention Center</b>          |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reopens Sybil Brand Institute</b>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Available High Security and Medium Security Beds as of June 30, 2006</b>                               |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Increase/(Decrease) in Beds Under Scenario</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| A.  | Sybil Brand Institute               |       |        |        |       |       |         |        |             |   |                                   |
| B.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| C.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| D.  | Twin Towers                         | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| E.  | Century Regional Detention Facility | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| F.  | Pitchess Detention Center           | 1,460 | 128    | 1,588  | 1,460 | 270   | 2,312   | 2,312  | 0           |   |                                   |
| G.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| H.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| I.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| J.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| K.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| L.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| M.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| N.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| O.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           |   |                                   |
| Total Beds  |                                     | 2,045 | 13,576 | 19,161 | 270   | 2,042 | 2,312   | 2,512  |             |   |                                   |
| Total Increase/(Decrease) in Beds   |                                     | 5,985 | 13,576 | 19,161 | 270   | 2,042 | 2,312   | 21,473 |             |   |                                   |
| <b>SCENARIO II</b>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 1. <i>Reflects Sheriff's Proposed Jail Plan</i>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 2. <i>Scenario Priorities:</i>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Addresses Inmate Security by Increasing High Security Beds</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Partially Addresses Percentage Release</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Consolidates Mental Health Function for Male and Female Inmates</b>                                    |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reflects Inmate Transfer from Men's Central Jail to Twin Towers/Pitchess Detention Center</b>          |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reopens Sybil Brand Institute</b>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Available High Security and Medium Security Beds as of June 30, 2006</b>                               |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Increase/(Decrease) in Beds Under Scenario</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| A.  | Sybil Brand Institute               | 0     | 0      | 0      | 0     | 270   | 730     | 1,000  | 108,300,000 | 39,931,000                              | 109,300,000                       |
| B.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | (1,588) | 0      | 0           | 0                                       | 0                                 |
| C.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| D.  | Twin Towers                         | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| E.  | Twin Towers                         | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| F.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| G.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| H.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| I.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| J.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| K.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| L.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| M.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| N.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| O.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| Total Beds  |                                     | 3,540 | 13,833 | 17,373 | 1,460 | 128   | 1,588   | 1,981  |             |   |                                   |
| Total Increase/(Decrease) in Beds   |                                     | 5,985 | 13,833 | 17,373 | 1,460 | 128   | 1,588   | 1,981  |             |   |                                   |
| <b>SCENARIO III</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 1. <i>Reflects Sheriff's Proposed Jail Plan</i>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| 2. <i>Scenario Priorities:</i>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Addresses Inmate Security by Increasing High Security Beds</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Partially Addresses Percentage Release</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Consolidates Mental Health Function for Male and Female Inmates</b>                                    |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reflects Inmate Transfer from Men's Central Jail to Twin Towers/Pitchess Detention Center</b>          |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Reopens Sybil Brand Institute</b>  |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Available High Security and Medium Security Beds as of June 30, 2006</b>                               |                                     |       |        |        |       |       |         |        |             |   |                                   |
| <b>Increase/(Decrease) in Beds Under Scenario</b>   |                                     |       |        |        |       |       |         |        |             |   |                                   |
| A.  | Sybil Brand Institute               | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| B.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| C.  | Men's Central Jail                  | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| D.  | Twin Towers                         | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| E.  | Twin Towers                         | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| F.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| G.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| H.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| I.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| J.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| K.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| L.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| M.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| N.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| O.  | Pitchess Detention Center           | 0     | 0      | 0      | 0     | 0     | 0       | 0      | 0           | 0                                       | 0                                 |
| Total Beds  |                                     | 6,268 | 11,419 | 21,687 | 270   | 2,506 | 2,776   | 2,4463 |             |   |                                   |
| Total Increase/(Decrease) in Beds   |                                     | 6,268 | 11,419 | 21,687 | 270   | 2,506 | 2,776   | 2,4463 |             |   |                                   |

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## JAIL CUSTODY PLAN

## **SUMMARY OF AVAILABLE OPTIONS AND POTENTIAL SCENARIOS**

| CURRENT CAPACITY AND AVAILABLE OPTIONS   |                                     |  |  |  |  |  |  |  |  | SCENARIO III   |    |   |  |  |  |  |  |  |  |  |  |  |  |
|--|-------------------------------------|--|--|--|--|--|--|--|--|--|----|---|--|--|--|--|--|--|--|--|--|--|--|
| RECOMMENDED SCENARIO FOR GENERAL OBLIGATION BOND ISSUE   |                                     |  |  |  |  |  |  |  |  | SCENARIO IV  |    |   |  |  |  |  |  |  |  |  |  |  |  |
| 1. Scenario Priority:  |                                     | Addressess Inmate Security by Increasing High Security Beds                  |  |  |  |  |  |  |  | 1. Scenario Priority:  |    | Addressess Inmate Security by Increasing High Security Beds |  |  |  |  |  |  |  |  |  |  |  |
| 2. Scenario Priority:  |                                     | Addresses Overcrowding of Male and Female Inmates                            |  |  |  |  |  |  |  | 2. Scenario Priority:  |    | Addresses Overcrowding of Male and Female Inmates           |  |  |  |  |  |  |  |  |  |  |  |
| Partially Addresses Percentage Release<br>Reflects Inmate Transfer from Men's Central Jail to Twin Towers/Pitchess Detention Center<br>Reopens Sybil Brand Institute |                                     |  |  |  |  |  |  |  |  | Partially Addresses Percentage Release<br>Reflects Inmate Transfer from Men's Central Jail to Twin Towers/Pitchess Detention Center<br>Reopens Sybil Brand Institute |    |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Available High Security and Medium Security Beds as of June 30, 2006</b>  |                                     |  |  |  |  |  |  |  |  | <b>Available High Security and Medium Security Beds as of June 30, 2006</b>  |    |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Increase/(Decrease) in Beds Under Scenario</b>  |                                     |  |  |  |  |  |  |  |  | <b>Increase/(Decrease) in Beds Under Scenario</b>  |    |   |  |  |  |  |  |  |  |  |  |  |  |
| A.   | Sybil Brand Institute               | Refurb and Reopen 1000 Beds with Mental Health Unit                          | Recommittal to Male Inmates after Transfer of Female Inmates to SBI/Pitchess |  |  |  |  |  |  | A.   |    |   |  |  |  |  |  |  |  |  |  |  |  |
| B.   | Century Regional Detention Facility | Convert 12, 6, & 4 man cells to 4, & 2 man cells                             | Transfer of inmates from Central Jail due to Cell Conversions                |  |  |  |  |  |  |  | B. |   |  |  |  |  |  |  |  |  |  |  |  |
| C.   | Men's Central Jail                  | Transfer of inmates from Central Jail due to Cell Conversions                | Transfer of inmates from Central Jail due to Cell Conversions                |  |  |  |  |  |  |  | C. |   |  |  |  |  |  |  |  |  |  |  |  |
| D.   | Twin Towers                         | Transfer of inmates from Central Jail due to Cell Conversions                | Transfer of inmates from Central Jail due to Cell Conversions                |  |  |  |  |  |  |  | D. |   |  |  |  |  |  |  |  |  |  |  |  |
| E.   | Pitchess Detention Center           | New Female Barracks  | New Female Barracks  |  |  |  |  |  |  |  | E. |   |  |  |  |  |  |  |  |  |  |  |  |
| F.   | Pitchess Detention Center           | New High Security Pod  | New High Security Pod  |  |  |  |  |  |  |  | F. |   |  |  |  |  |  |  |  |  |  |  |  |
| G.   | Pitchess Detention Center           | New Medium Security Modular Campus   | New Medium Security Modular Campus   |  |  |  |  |  |  |  | G. |   |  |  |  |  |  |  |  |  |  |  |  |
| H.   | Pitchess Detention Center           | New Cogeneration Plant   | New Cogeneration Plant   |  |  |  |  |  |  |  | H. |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Total Increase/(Decrease) in Beds</b>   |                                     |  |  |  |  |  |  |  |  | <b>Total Increase/(Decrease) in Beds</b>   |    |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Total Beds</b>  |                                     |  |  |  |  |  |  |  |  | <b>Total Beds</b>  |    |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Available High Security and Medium Security Beds as of June 30, 2006</b>  |                                     |  |  |  |  |  |  |  |  | <b>Available High Security and Medium Security Beds as of June 30, 2006</b>  |    |   |  |  |  |  |  |  |  |  |  |  |  |
| A.   | Century Regional Detention Facility | Recommittal to Male Inmates after Transfer of Female Inmates to SBI/Pitchess | Recommittal to Male Inmates after Transfer of Female Inmates to SBI/Pitchess |  |  |  |  |  |  |  | A. |   |  |  |  |  |  |  |  |  |  |  |  |
| B.   | Men's Central Jail                  | Convert 12, 6, & 4 man cells to 4, & 2 man cells                             | Convert 12, 6, & 4 man cells to 4, & 2 man cells                             |  |  |  |  |  |  |  | B. |   |  |  |  |  |  |  |  |  |  |  |  |
| C.   | Twin Towers                         | Transfer of inmates from Central Jail due to Cell Conversions                | Transfer of inmates from Central Jail due to Cell Conversions                |  |  |  |  |  |  |  | C. |   |  |  |  |  |  |  |  |  |  |  |  |
| D.   | Twin Towers                         | Recommittal Tower 1 High Sec. Beds After Men's Hill Transfer to Pitchess     | Recommittal Tower 1 High Sec. Beds After Men's Hill Transfer to Pitchess     |  |  |  |  |  |  |  | D. |   |  |  |  |  |  |  |  |  |  |  |  |
| E.   | Pitchess Detention Center           | Transfer of inmates from Central Jail due to Cell Conversions                | Transfer of inmates from Central Jail due to Cell Conversions                |  |  |  |  |  |  |  | E. |   |  |  |  |  |  |  |  |  |  |  |  |
| F.   | Pitchess Detention Center           | New Mental Health Housing Module and Support Facility for Female Inmates     | New Mental Health Housing Module and Support Facility for Female Inmates     |  |  |  |  |  |  |  | F. |   |  |  |  |  |  |  |  |  |  |  |  |
| G.   | Pitchess Detention Center           | New Female Barracks  | New Female Barracks  |  |  |  |  |  |  |  | G. |   |  |  |  |  |  |  |  |  |  |  |  |
| H.   | Pitchess Detention Center           | Move Male Mental Health Inmates from Twin Towers to South Facility           | Move Male Mental Health Inmates from Twin Towers to South Facility           |  |  |  |  |  |  |  | H. |   |  |  |  |  |  |  |  |  |  |  |  |
| I.   | Pitchess Detention Center           | Additional Transportation Costs for Male and Female Mental Health Inmates    | Additional Transportation Costs for Male and Female Mental Health Inmates    |  |  |  |  |  |  |  | I. |   |  |  |  |  |  |  |  |  |  |  |  |
| J.   | Pitchess Detention Center           | New Medium Security Modular Campus   | New Medium Security Modular Campus   |  |  |  |  |  |  |  | J. |   |  |  |  |  |  |  |  |  |  |  |  |
| K.   | Pitchess Detention Center           | New Cogeneration Plant   | New Cogeneration Plant   |  |  |  |  |  |  |  | K. |   |  |  |  |  |  |  |  |  |  |  |  |
| L.   | Pitchess Detention Center           | Total Increase/(Decrease) in Beds  | Total Increase/(Decrease) in Beds  |  |  |  |  |  |  |  | L. |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Total Beds</b>  |                                     |  |  |  |  |  |  |  |  | <b>Total Beds</b>  |    |   |  |  |  |  |  |  |  |  |  |  |  |

## JAIL CUSTODY PLAN

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